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store about 15 thousand dressed hogs.

8. Meat was distributed to the domestic market in 1944 through private and cooperative retail shops. There were 66 cooperative shops and between 35 and 40 individually owned shops.

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ACTIVITIES OF THE COMPANY

- 10. Objects and Rights. The activities of the company were based during the reporting year on the statute of the company and the regulations of the East-Territory State Commissary concerning cattle and meat economy (Amtsblatt 1942 #38). The company or persons authorized by the company were given monopoly to purchase livestock and meat.
- 11. During the reporting year there were no changes in the established activities. The former purchase net and the regulations also remained unchanged.
- 12. Organization. The accounting and reporting of the company underwent great changes.

 Most of the outlying branches were separated from the accounting of the export
 slaughter houses and were established as independent reporting units. Namely: in
 the district of the export slaughter house of Tallinn: Jönvi, Sonda, Rakvere, Türi,
 Keila, Haapsalu, and Kuressaare branches; in the district of the export slaughter
 house of Vokhma: Tärnu, Vändra, Viljandi and Pöltsamaa branches; in the district of
 the export slaughter house of Tartu: Mustvee, Elva, Otepää, Valga, Vöru and Petseri
 branches.
- 13. For some reason the Narva branch was not separated from the Tallinn district, and the same is also true of the Antsla, Rapina and Irboska branches which were not separated from the district of the export slaughter house of Tartu.
- 14. Management of the Company. Members of the Board of Directors for the year 1943 were:

 President Abel Käbin, members Alfred Anderson and Tönis Oert. The Assembly of
 Representatives held its regular annual meeting 28 Jun 43. President A. Käbin was
 reelected for a four year term and the Council was elected as follows: President
 of the company: Abel Käbin; members: Jakob Velitar, August Lindpere, August Ahman,
 Andrei Ojangu, Paul Rönk, Vassili Eevert, Ernst Tomingas, Endel Veski, Johannes
 Vömma, Otto Kask, Mart Vinnal, Anton Reemäe, Anton Piiskop, Peter Lamp, Aleksander
 Pedriks, Juhan Rennit, Mart Röuk, Carl Anton, and Hindrek Zernask. On the auditing
 committee served: President Leonhard Voltri; members: Villem Pender, Härm Salve,
 Jüri Soosär, Heinrich Karjel, Robert Altosaar, Oskar Hint, Johannes Pruuden, and Jaan
 Känd. During 1943, 325 farmers were listed as company members.
- 15. The Balance and Investments of the Company. During the reporting year the prices of the slaughter industry and meat products were set so low in comparison with the purchase price of the livestock that, for example, the value of the wholesale price of all the products of a slaughtered cow did not cover the purchase price of the animal, not to speak of covering the expenses of sale, slaughtering and storage. As a result of all this the reporting year ends with a deficit.
- 16. During the year 1943 the financial status of the company was as follows:

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;	ASSETS (Active)	1943	in 1000 1942	1943	ecreased
	Cash Banks Cleims Goods Materials	281 347 1700 1102 450	120 702 1269 1009 325	161 431 93 125	355
	Total liquid assets	3880	3425	455	
,	Properties Others Deficit	2711 47 541	2569 136	142 - 541	- 89 -
•	Balance	7179	6130	1049	· •
	LIABILITIES (Passive)				
, i	Banks Creditors Miscellaneous	2879 727 112	1556 573 331	1323 154 ———————————————————————————————————	219
	Total Liabilities	3718	2460	1258	
	Joint Stock and other funds Amortization funds Rest	1647 1814	1569 1744 357	78 70 -	357
	Balance Liquid assets exceed claims	7179 162	6130 965	1049	: 8 03

- In spite of the deficit due to unfavorable price relations the liquid properties of the company cover all debts and obligations completely, leaving a profit of RM 162,000.-
- 18. 31 Dec 43 the company had funds:

Joint stock	RM 228,661.99
Collection money on joint stock	639,069.51
Reserve Funds	524,559.98
Operation funds	229,711.52
Insurance funds	25,348.21
Total Amortization funds	RM 1,647,351.21 " 1,813,618.74

- 19. During the reporting year the joint stock increased by RM 42,228.90. Out of this RM 11,948.50 was transferred from joint stock collecting money to the credit of new members. The rest was paid in cash by new members or entered under joint stock 1941 and the dividends of 1942.
- 20. The reserve funds increased by RM 48,476.51 from the assigned funds of the profit of 1941 and 1942. Other company funds, except the amortization funds, have not changed.
- 21. The value of company owned properties 31 Dec 43 was RM 2,711,155.62.

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	Movables	Real Estate	Total
Export Slaughter house of Tallinn Vokhma Tartu Properties at Tapa Main Office	670,602.46 289,496.87 376,155,23 10,637.00 46,877.85	622,817.00 332,064.41 348,124.80 14,380.00	1,293,419.46 621,561.28 724,280.03 25,017.00 46,877.85
Total Amortization funds Part of not amortized property Percentage	1,393,769.41 1,007,311.28 386,458.13 28	1,317,386.21 806,307.46 511,078.75 39	2,711,155.62 1,813,618.74 897,536.88 33

22. Performance of Government Required Allotments. During the reporting year the performance of government required allotments was better than the year before. The performance in percentage was as follows:

•	Received 9	6
		1942 61
Marin Carambar	1943 85 83	61
Viru County	83	65
Jërva "	95	72
Harju " Lääne "	90	76
Saare "	9 <u>1</u> 88	<u>76</u>
District of Tallinn		69
Parnu County	99	87
Viljandi "	91	91 89
District of Vokhma	95	89
Tartu County	9 2 98 94	76 78
Valga "	98	84
Voru "	94	<u>58</u>
Petseri "	90	77
District of Tartu		
State Estates	Total 92 %	77 %
	Total 92 %	~

23. Actual bringing together of animals and meat

Company-purchased	eleuchtering	animals	1943:	
Company-purchased	PTSMEUGELTINE	OTITINGT:0	エブペン・	

	Company-purchased staughtering Live weight			STITUTE TA-2.		
1 A A A A A A A A A A A A A A A A A A A	Number	Quintal	RP/kg	RM		
Pigs Cattle Calves Sheep Horses	38,895 60,870 61,597 40,985 769	44,290 170,114 29,574 13,973 2,717	64.44 39.88 39.90 41.00 19.50	2,854,221.00 6,783,501.88 1,178,599.71 573,475.58 52,854.01		
Total	203,116	260,668		11,442,652.18		

Company-purchased animals for slaughtering (head):

Combon	19 - Dat curoca answer		-		
	Pigs	Cattle	Calves	Sheep	Horses
1943	38,895	60,870	61,597	40,985	769
1942	30,480	76,002	49,852	19,071	81
1941	91,074	40,691	104,142	12,695	-
1940	88,190	47,654	52,998	16,992	
1939	204,998	23,265	48,985	39,003	***
1938	159,417	12,027	49,614	22,957	
1937	96,889	10,237	37,166	14,052	***

- 24. These are animals bought by the company for slaughtering purposes. Besides, trustees of the company also bought animals to provide meat for the country residents. The company and its trustees also bought meat of animals killed on the farms. Such purchasing was permissible only in emergency killing cases.
- 25. The purchasing of animals for slaughtering and meat in 1943 was as follows: (Meat has been figured from average gross-weight to live-weight and livestock heads).

The company purch	nased:				
	Pigs	Cattle	Calves	Sheep	Horses
Live	3 895	<u>60,870</u>	61,597	40,985	769
Meat	8,086	8,141	4,165	1,771	574
Total of Company	45,981	69,011	65,762	42,756	1,343
Trustees	2,114	6,940	10,299	6,602	· : .
Grand Total	49,095	75,951	76,061	49,358	345 و 1
1942	40,697	86,674	63,530	25,498	101

The purchases figured in live-weight tons:

	Pigs	Cattle	Calves	Sheep	Horses	Total	1942
Live	4,429	17,011	2,958	1,397	272	26,06 7	29,333
Meat	942	2,280	201	61	200	3,683	1,946
Total of Company	5,370	19,291	3,159	1,458	472	29,750	31,279
Trustees	246	1,943	496	225	 ,	2,910	3,254
Grand Total	5,616	21,234	3,655	1,683	472	32,660	34,533
1942	4,558	26,020	3,006	907	42	34,533	

- 26. The reporting year shows the following development concerning purchases:
 - 1. The number of purchased heads of cattle decreased so much that the live weight of total animals purchased also decreased in spite of the fact that the purchase of all other kinds of animals (heads and live-weight) increased. A considerable increase in purchases of sheep and horses took place. The increase of horse purchases is a result of the regulation that horse meat was considered to cover the government required meat allotments in the reporting year. This was not the case in the years before. The purchases decreased by 1873 tons or approximately five percent of 1942 purchases.
 - 2. The purchasing of meat has considerably increased. If meat purchases in 1942 figured in live-weight were six percent, in 1943 the purchases were 14%.
- 27. The Expenses of Purchases and Transportation of Livestock. Total livestock purchased was 260,667 quintals of live weight. No figuring was done on 12,264 quintals, a quantity bought in the branches of Narva, Antsla, Repina and Irboska and also through the slaughter house of the city of Tallinn where no independent bookkeeping existed. The purchase expenses are figured therefore on 248,403 quintals live weight, and they are:

	Total RM	per l quintal	
Total	1,241,215.81	5.00	
Received back: manure sales, etc.	3,980.31	0.02	
Remains	1,237,235.50	4.98	
Branches received 5% of the value			
of animals transported	237,392.92	0.96	
Actual expenses distributed	999,842.58	4.02	
Ass follows:			
Wages	103,574.59	0.42	
Payments to receivers	74,416.62	0.30	
Total transportation expenses	379,887.18	1.53	
distributed as follows:			
Transportation by rail	228,784.10	0.92	
Transportation by truck	126,116.91	0.51	
Transportation by horses	16 ,02 4.78	0.06	
Transportation by ship	8,961.39	0.04	
Materials, food, etc.	50,326.45	0.20	
Office and organization expenses	249,088.91	1.00	
Misc.: Social security tax, rent, etc.	142,548.83	0.57	

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28. The purchase expenses per one quintal live-weight vary in different branches: eg
the export slaughter house of Tallinn - RM 5.92 as far as Turi - RM 0.92. In Tallinn
transport expenses by rail per one quintal RM 1.61 and transportation expenses total
RM 2.17

The purchase expenses on animals (distributed as follows:)

Slaughtering-industry-transportation of slaughtered animals
Livestock sales - and locally transported (1,237,235.50)

- 29. The purchasing center kept approximately 11 thousand tons from 26,068 tons live weight while 15 thousand tons or 5% of live weight had to be transported to other branches. Most of the transportation is done by rail, but quite a number are also transported by trucks, mainly transportation center trucks.
- 30. Due to war-time transportation difficulties many animals were lost, which never happened in peace-time. Reported lost during the reporting year:

Pigs Cattle Calves Sheep	10 12 16 26	1.1 2.8 0.8 0.9	tons	live	weight " " "
Total	64 animals	5.6	11		Ħ
Purchased anim figuring live Sold live Were slaughter	1943 29% 71%			1942 23% 77%	

31. Operation. Killed in company's slaughter houses during the reporting year:

	Heads	Live Weight Ton	Slaugh- tered Meat Ton	Meat Bought Ton	Total Meat Ton	1942 Ton	Relation to 1942
Pigs Cattle Calves Sheep Horses Total 1942 Relation	30,617 40,295 50,501 28,375 597	3,576 11,238 2,449 974 207 18,444 22,600	2,640 4,516 1,312 400 95 3,963 10,498	687 912 108 25 95 1,827 1,035	3,327 5,428 1,420 425 190 10,790 11,533 94	2,700 7,116 7,393 306 18 17,533	123 76 101 139 1,055

32. During the reporting year, 743 tons of meat less were received than the year before; 1696 less tons of beef, while more meat was received from other animals than the year before. During the reporting year the purchases of meat increased considerably for at the beginning of the year the producer was permitted to cover his government required meat allotments with the meat of animals slaughtered in public slaughter houses. From the received 10,790 tons of meat, 1,028 tons or approximately 10% was transported from one branch to another due to meat distribution problems. 1,591 tons of meat were transported the year before which proves that a more adequate meat distribution had been achieved, avoiding meat transportation as undesirable, if possible. Meat transportation is always conducted at a loss.

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ACHIEVEMENTS OF SLAUGHTERING INDUSTRY

33. A special summary table "Results of Slaughtering" shows the procurement of meat and meat products and is a summary of all the animals killed in company owned slaughter houses.

- 34. Table "Value of Scraps in Wholesale" shows the value of scraps to one ton live weight and the total value of hides produced by 20 slaughtering houses.
- 35. Table "Financial Value of Slaughtering" indicates the number of slaughtered animals, live weight, and value. The value of scraps and hides is deducted so that the remaining represents the purchase value of meat from slaughtering. Added to this are the expenses of purchase and slaughtering of livestock leaving thus the costprice for meat to be stored.

Per one quintal (100 kg) of meat figures in RM:

•	Pigs	Cattle	Calves	Sheep	Horses
Purchase value of meat Purchase expenses on animal Expenses on slaughtering Cost-price in storage Highest Wholesale Price	82.58	87.03	56.78	78.08	40.64
	8.91	8.91	8.91	8.91	8.91
	5.44	4.99	5.60	6.10	4.33
	96.93	100.93	71.29	93.09	53.88
	86.00	85.00	75.00	108.00	45.00

- 36. The highest wholesale price on 100 kg beef is RM 2.03 less than the purchase value of meat, not considering the expenses of purchase and slaughtering. The cost-price is lower than the wholesale price on veal and lamb only.
- 37. In addition to the above mentioned expenses, there are also meat storage expenses (store-rooms, salting, store labor, weighing, freezing and meat wholesale expenses). These made up RM 602,978 and they are spread on all the meat slaughtered and bought that was handled by the storing.

Slaughtered meat	86,551 Quintals
Meat purchased	17,417 "
Total	103.968 Quintals

- 38. Storage and wholesale expenses per one quintal of meat are RM 5.80.
- 39. Table "Achievements of the Slaughtering Industry" indicates the final cost price, the wholesale value of meat, profit and losses.
- 40. The final outcome per one quintal of meat:

a) Meat from slaughtering:					
cost-price in storage Storage expenses Wholesale cost-price Meat sold Losses Profit	Pigs 96.93 5.80 102.73 86.00 16.73	Cattle 100.93 5.80 106.73 84.58 22.15	Calves 71.29 5.80 77.09 75.00 2.09	Sheep 93.09 5.80 98.89 105.00	Horses 53.88 5.80 59.68 45.00 14.68
b) Meat bought:					
Purchase price in storage Storage expenses Wholesale cost-price Profit	69.80 5 .80 7 5 60 10.40	64.97 5.80 70.77 13.81	61.65 5.80 67.45 7.55	81.47 5.80 87.27 17.73	33.43 5.80 39.23 5.77

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41. During the reporting year the meat sales prices were set so low (in comparison with the prices paid in purchasing animals) that the wholesale prices for slaughtered meat products did not cover the purchase price of the animal. The unavoidable results were that the slaughtering industry suffered great losses.

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42. According to the report the losses are as follows:

Profit on purchased meat

RM 1,200,109.00 206,060.00

Losses on slaughtering

RM 1,406,169.00

43. The company has taken steps with the authorities that the prices of slaughtered animals and meat products be revised in order to guarantee operations without losses. During the reporting year the question was not settled. (In May 1944 the problem was solved).

The following tables, referred to above, are found at end of report:

RESULTS OF SLAUGHTERING
VALUE OF SCRAPS IN WHOLESALE
FINANCIAL RESULTS OF SLAUGHTERING
TOTAL ACHIEVEMENTS OF THE SLAUGHTERING INDUSTRY/

SAUSAGE FACTORIES

44. During the reporting year the following sausage factories operated and produced goods:

a) b) c) d) e) f) h) j)	Jöhvi Sonda Rakvere Türi Tallinna Keila Haapsalu Kuresaare Parnu (2 factories) Vändra Vokhma	184 447 1,385 167 5,710 61 286 43 1,830 66 2,023	quint. " " " " " " " " " " " "	m) Distr. Poltsam n) Tartu o) Elva p) Otepää q) Valga r) Räpina s) Petseri Tota t) Narva u) Canning factor Tallinn	6,711 " 23 " 112 " 683 " 13 " 147 " 20,880 " 716 "
				Grand Total	24,667 quintals

45. Sausages were made in 21 factories; the report on sausage industry covers 19 factories.

Used for production:

Produced were:

20,789	quint.	Smoked meats, ham, etc	504	quint.
544	*1	Smoked sausage	524	2;
355	#£	Light-smoked sausage	11,492	11
1,449	11 ·	Boiled sausage	7,609	31
146	11	Blood & Barley sausage	601	ir.
		Meat Jelly	38	ft .
		Lard	112	I)
23 ,2 83	quintals	Total	20,880	quintals
	544 355 1,449 146	355 " 1,449 "	544 " Smoked sausage 355 " Light-smoked sausage 1,449 " Boiled sausage 146 " Blood & Barley sausage Meat Jelly Lard	544 " Smoked sausage 524 355 " Light-smoked sausage 11,492 1,449 " Boiled sausage 7,609 146 " Blood & Barley sausage 601 Meat Jelly 38 Lard 112

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Per 1 quint. of ready product

Total value of raw materials	Rm 2,414,758.00	RM 115.67	7
Expenses	641,703.00	30.71	
Cost-price of production	3,056.461.00	146.41	_
Profit	242,180.00	11.60	-
Sales value of production	3,298,641.00	1.58.01	L

Gross profit on sausage industry:

Sales value of prod. per 1 quint. RM 158.01
Value of raw material 115.07

Remains gross profit RM 42.97

46. The sausage factories used 111.5 kg raw material per 100 kg ready to use products, i e boneless meat scraps, blood, pearled barley. As seen in above report the sausage factories also produced lard. This lard is produced in small factories which do not have any special fat-rendering equipment. These figures do not include the lard production of export slaughter houses.

CANNING FACTORIES

47. During the reporting year the export slaughter houses of Tallinn and Tartu also operated canning factories. They produced altogether 862 tons:

Canned meat " sausage " fish Sausage Meat Jelly Sauerkraut Marmalade	308 tons 206 " 1 " 284 26 28	515 347
	Total	862 tons

48. Raw materials - boneless meat, scraps, etc, used per 1 quint, of product 131 kg.

Raw material per 1 quint. of product	RM	107.02
Expenses		48.94
Total		155.96
Loss		3.56
Sales value of products	RM	152.40

49. Tallinn produced 792 tons and Tartu 70 tons.

OTHER INDUSTRIES

	Profit	Loss
Casing factories		1,163.21
Lard Factories	••	39,387.52
Extermination Service	24,737.28	
Precooked food factories	**	22,370.75
Bread factories		1,834.13
Tin factory		1,281.21

- 50. Casings are processed in own sausage factories; only three branches have separate casing factories.
- 51. Fat rendering has been counted as a separate industry only at export slaughter houses; sausage factories handle fat rendering in other branches.

52. Export slaughter houses rendered fat for lard in quintals:

Lard obtained	Pork 795	Beef 477	Total 1,272
53. Used for fat rendering:			•
Fat-back Leaf fat Guc fat Other Total	498 418 145 11 1,072	96 741 837	498 418 241 <u>752</u> 1,909
Percent of lard	74.2	57.0	66.6

- 54. Fat rendering factories cannot work profitably because of the existing price relations: beef fat costs 50 pence per kg, lard wholesale price is 60 pence per kg and retail price is 72 pence per kg. Cost-price of tallow without rendering expenses is at least 80 pence per kg.
- 55. Precooked food factories at the export slaughter houses, as well as the bread industry, produced only a small quantity and are therefore not in the position to cover even the minimum expenses; the same is true also of the tin factory which is situated at the Tallinn canning factory and which mainly manufactured tin tags used to mark the ears of livestock.

RAW HIDES

56. During the reporting year raw hides (except furs) were obtained:

+ 1	Sla	ughtered	В	ought	T	otal
Pig hides Ox & cow hides Calf hides Sheepskin Horse Hides	Piece 2,752	RM 7,874.80 200,873.70 88,216.20 34,473.00 1,492.50	Piece 61 6,352 8,473 5,737 393	RM 366.05 30,376.30 19,385.25 8,835.33 1,075.94	Piece 2,813 46,647 58,974 34,112 990	8,240.85 231,250.00 107,601.45 43,308.33 2,568.44
Total	•	332,930.20		60,038.87		392,969:07

- 57. The slaughter houses turn over all hides and skins obtained by slaughtering and purchase to the hide department which in turn sends them to "Erfassungsgesellschaft Ostland für Häute, Felle und verwandte Gebiete G.m.b.H.".
- 58. The branches have their own store-rooms for hides where they clean, sort and salt the hides and skins. Tallinn has a central store-room.
- 59. The processing of hides left the branches with profit and losses 72,116.66
 Total deficit 24,190.01
- 60. These losses are in reality losses of the slaughtering industry; for the branches set the prices of the hides from slaughtering higher than the difference of the selling price and the storage expenses permitted. The actual value of the hides is figured and fixed by the hide department.

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61. The central store house of the hide department handled hides during the reporting year as follows:

Piece	Own Slaughtering Industry	Trustees	Others	Total
Pig hides Cow & Ox hides Calf hides Sheepskins Horse hides Other hides	3,314 44,210 54,153 29,884 768 418	27 2,326 3,696 1,831 4	3 58 128 30 101 2	3,344 46,594 57,977 31,745 873 421

Total of raw hides (minus horse and other hides) 988 tons, valued RM 549,271.81

Hides sold (964 tons) valued and by-products

Total value

RM 701,795.98

20,511.25

RM 681,284.73

Gross profits RM 135,016.83 out of which RM 4,679.99 was received from the sale of by-products.
Expenses of the department was RM 95,409.11, leaving a profit RM 39,872.74

SILVER FOX BREEDING FARMS

62. The company owned two silver fox farms that operated very well financially, yielding

Proceeds RM 140,948.40 Expenses 67,984.44 Profit 72,963.96 1942 profit 31,452.48

63. The increase of proceeds is mainly due to a raise in the skin prices.

The transit figures of foxes .

Farm:	Navesti	Rebase	Total
At the beginning of the year Born Transferred from Rebaste Breeding animals bought	130 251 15 24	260 428 - -	390 679 15 24
Total	.420	688	1,108
Killed Died young Died old Transferred to Navesti Breeding stock sold At the end of the year Hides received Young ones died % " " per one litter	223 46 13 - 138 268 18 2.56	322 95 6 15 62 188 322 22 2.47	545 141 19 15 62 326 590 20.8 2.50

FARMS

64. The export slaughter houses also own farms. The export slaughter house of Tallinn owns the farm "Järvela" in Möigu. The export slaughter house of Vokhma owns "Navesti" where one silver fox farm is situated, besides renting "Jaaguhansu" and part of the fields of "Uuesauna" and "Silla" farms. The export slaughter house of Tartu owns gardens, lots and a rented piece of Emajöe meadow which is being irrigated and turned into gardening grounds.

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65. Land for use is:

Field and garden Grassland	Tallinn 6.27 12.73	Vokhma 27.75 16.02	Tartu 18.27 12.03	Total 52.32 40.48
" under cultiva- tion Other	4.2	12.17 4.03	4.24	12.17 12.47
Total	23.20	60.00	34.54	117.74

66. The farms produced during the reporting year in quintals:

	Tallinn	Vokhma	Tartu	Total
Potatoes	500	882	210	1,592
Cabbage	66	1,087	492	1,645
Turnips		369	118	487
Sugar beets	**	89	75	164
Carrots	214	66	106	196
Beets	10	7 8	32	120
Tomatoes	1	•	22	23
Berries	1889	ı	3	ĵţ.
Other vegetables	9	40	35	- 84
Tobacco	-	7	-	7
Plants	-	127	•••	127
Vegetables (for anim	nals) -	-	185	185
Grains	•	123	19	142
Hay, straw	286	540	239	1,065

67. The purpose of farming is mainly to grow vegetables to feed personnel, and also to grow vegetables and herbs for the use of the sausage industry. Onions, garlic and also marjoram are grown.

STORES

- 68. During the reporting year the company had 97 stores, 86 of which were located at the export slaughter houses, afterwards referred to as local stores and 11 outside stores. The latter work as independent branches but did not have independent book-keeping during the reporting year. In those branches you will find under "Sales of the store" also sales of live stock, sales of one sausage factory and wholesale transactions from the meat store room beside their retail sales.
- 69. Compared to previous years are the data of the local stores that are at the export slaughter houses only:

_	Tal	linn	Vok	hma	Ta	rtu	To	tal
	1943	1942	1943	1942	1943	1942	1943	1942
Number of stores Sales in 1000 RM Gross proceeds % in 1000 RM Expenses % in 1000 RM	43 2,313 17 386 18 411	42 2,297 16 373 15 343	2 83 19 16 22 18	26 26 25 16 15	10 853 21 179 16 133	10 1,094 18 203 12 131	55 3,249 18 581 17 562	54 3,487 17 601 14 489

70. Compared to the previous year the results of the store operations have worsened:

1. The sale of products decreased by 10 thousand tons although the sausage sales increased by 700 tons. The sausage sales give retail stores less proceeds than the meat sales. 2. Fish sales increased. According to the price regulations that were valid until July 1943 the retail stores got their fish 15% below the retail price and had to cover the transportation expenses of the fish from the central fish storage room of Tallinn to the store, in some instances even from the shore to the store. Effective 1 Jul 43 the price regulations were changed so that the retail store gets the 15% profit of the retail price franco store, but by 1 July 43 the peak of the fresh fish season was passed. During the reporting year 1,698 tons of fish

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were sold, out of which 1,278 tons were sold up to 1 Jul 43. **3.** Expenses have increased. The wages of the employees were raised and additional expenses were connected with store rents. In the beginning of 1943 a regulation was enforced concerning the rent of stores according to which rents were collected partly retroactively.

71. Operations of local stores:

Total sales		RM 5,970,000
Proceeds on s	ales 18%	1,099,000
Expenses "	14.2%	849,000
Profit "	4.2%	250,000

72. The percent of proceeds from sales varies in branches from 15-20% depending on the variety of goods: veal gives up to 40%; pork 17%; beef 15%; sausages 13-15%; fish 6-15% depending on transportation expenses. Some stores also handled wholesale sales to the army or private stores, and wholesale transactions do not give any profit.

OPERATIONS OF OUTSIDE STORES

; ;	Narva	Antsle	Rápina	Irboska	Total
Number of retail stores	8	1	ı	. 1	11
Sausage industry	1	•	ı		2
Sales in 1000 RM	536	275	115	3 8	964
Proceeds "	149	31	11	5	196
Proceeds %	28	iı	9	13	20
Retail sales in 1000 RM	447	30	15	20	512
s, 11 %	83	iı	13	53	53
Expenses in 1000 RM	128	17	7	5	157
Profit "	21	14	14		39

73. Irboska has small sales. Antsla and Rapina have mainly bought livestock and transported it to the export slaughter house of Tartu. Retail sales that give profit are small in these stores.

SALES, PROCEEDS AND EXPENSES OF THE COMPANY

74. During the reporting year the sales of company-owned enterprises were as follows:

Total sales	RM 18,595,495.26
wholesale 67%	12,444,896.45
retail 33%	6,150,598.81

75. The company had RM 4,766,293.84 proceeds or 25.6% of the sales. Out of this the proceeds of stores were RM 4,542,172.33 or 24.4% of the sales.

76. Sales in 1000 RM:

Livestock Meat, scraps Hides Casings Sausage Canned meats Precooked food	2,849 - 1,711	Wholesale 3,737 3,768 702 11 2,768 1,022 48	Total 3,737 6,617 702 11 4,479 1,022	Retail % 0 43 0 0 33 0	% 20 35 4 - 24 50,5
Extermination service prod. Fats Fish Misc. Total 1942 1943	873 694 6,150 7,103 - 953	65 179 32 113 12,445 10,762 / 1,683	65 179 905 807 18,595 17,865	0 96 86 33 40	0.5 1 5 100

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- 77. During the reporting year the sales increased by 730 thousand RM and this was attributed to wholesale operations. Retail sales decreased by RM 953 thousand which alone accounts for the decrease in proceeds by approximately 150 thousand RM.
- 78. Proceeds distributed to production branches were as follows:

	1000 1943	0 RM 1942	% 1943	1942
Livestock sales & Transportation locally Slaughtering Industry Raw hides Sausage Industry Canning Industry Other Industries Stores Silver foxes Farms, gardens Miscellaneous	722 629 183 884 266 156 1,307 141 85	328 1,505 198 1,423 200 108 1,328 89 56 116	15 14 4 19 5 3 27 3 2	6 28 4 26 4 25 25 21 2
Total	4,766	5,351	100	100

- 79. During the reporting year under miscellaneous proceeds of RM 210 thousand were received back from cancelled claims, funds blocked by banks and 1942 railroad transportation expenses.
- 80. Expenses. During the reporting year expenses were RM 5,307,230.53, distributed as follows in 0/00:

Wages, payments Travel, per diem	467 11	Renovation Electricity	18 12
Mail, banks	2	Materials	128
Telephone, telegraph	10	Rents	20
Taxes:		Use of city slaughter	
Social obligatory	33	house	34
" voluntary	28	Representation	2
" industrial	14	Subsidies	1
" circulation	41	Insurance	5
" misc.	18 134	Amortization	51
Transportation rail	50	Carrying Chgs of debt	5/4
other	23 73	Misc.	38
		Total	1,000

/See next pages for following tables:
ESTONIAN MEAT EXPORTS COMPANY - Assets & Liabilities in 1943
Proceeds (1943) and Expenses
According to different production
branches
Business Standing 31 Dec 43/

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ages and payments:			, ,	Sale of livestock	484,716.4
. Management:				Slaughtering Industry	628,736.0
Council	620.00			Hides	183,208.5
Auditing	240.00		1	Casings factories	43,876.7
Direction	17,483.35	18,343.35	1	Canning factories	266,493.3
. Regular Employees:				Sausage factories	883,882.7
Clerks & masters	682,014.54	•		Fat rendering	21,692.0
Labor	920,110.75		: 1	Extermination service	61,793.1
Employees (sales clerks)	545,356.48	2,147,481.77		Precooked food factories	15,157.2
. Others:				Bread factories	2,024.2
Payments to non employees	3		· · ·	Tin factory	11,207.3
for livestock receiving	74,416.62			Farms	84,863.5
Payments to not regular	,		1	Silver for farms	140,948.4
	124,893.49	4.3		Stores	1,306,643.3
Outside auditing	4,200.00	203,510.11	2,369,335.23	Dwelling houses	3,638.5
avelling Expense - per diem		20,0/20044	54,506.23	Other income	390,019.2
il - bank			11,819.18	To cover expenses of transportation of animals	370,017.02
lephone-telegraph			50,390.46	to own branches (receiving expenses)	237,392.9
xes: Wocial exp. obligatory	-	165.815.62	90,370.40	1943 Deficit	
" voluntary		140,582.78	ļ ·	1743 1011010	_ 540,936.6
industrial		69.594.91	i		
circulation		208,208.45	1		
stamp-duty			1		
miscellaneous		39,559.27	(90 257 0/		
and the second s		58,596.23	682,357.26		
ansportation: railroad		253,032.90	1		
trucks		87,220.02	ł		
ship		9,503.00			
horses		19,772.09	369,528.01		
novation			90,626.26		
estricity			58,598.09		
terials: industrial		136,620.15		1	
packing		56 ,71 8.28			
heating		156 ,797. 22	1	/	
tools, et£		83,111.21	[
others		215,090.82	648,337.68		
nts			102,408.77		
se of city slaughter houses		4	172,895.48	1	
blicity - announcements			3,446.92		
presentation			7,833,42		
bsidies			4,737.04	1	
surance			24,283.74	/	
ortization			106,558.98	/	
urts - Notary Public			1,563.80	/	
rrying charges on debt			124,281.07	/	
penses, cancellings, deficit,	other ernen	202 of 1042	186,329.99	/	
penses to cover receiving co					
BALANCE	Des TIAM OM	n orguenes	237.392.92		

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ESTONIAN MEAT EXPORTS COMPANY 1943 Proceeds & Expenses According to Different Production Branches

	Expenses	Proceeds	Deficit	Profit	
Sales of livestock	272,656.66	484.716.47		212,059,81	
Transport of livestock to branches	237,392.92	237,392.92			
Slaughtering Industry	1,828,845.03	628,736.00	1,200,109.03	** * 	
Hides	167,525.77	183,208.50	1 22	15,682,73	
Jasing Factories	45,039.92	43,876.71	1.163.21		
Canning Factories	297,241.59	266,493.31	30,748.28	* *	
Sausage Factories	641,702.74	883,882.72		242,179.98	
at rendering	61,079.60	21,692.08	39,387.52	* - <u>-</u>	
Extermination Service	37,055.89	61,793.17	1 22	24,737.28	
Precooked food factories	37,528.03	15,157.28	22,370.75		
Bread factories	3,858.40	2,024.27	1,834.13		
Cin factory	12,488.52	11,207.31	1,281.21		
farms	120,762.87	84,863.50	35,899.37		
Silver Fox Farms	67,984.44	140,948.40		72,963.96	
itores	1,034,919.61	1,306,643.36		271,723.75	
Dwelling Places	2,906.36	3,638.59		732-23	
Proceeds & expenses not distributed					
on production branches	438,242.18	390,019.25	48,222.93		
POTAL,	5,307,230.53	4,766,293.84	540,936.69		

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ESTONIAN MEAT EXPORTS COMPANY Business Standing 31 Dec 43

		and the second s	PASSIVE (LIABILITIES)
ACTIVE (ASSETS)			
1. Pay Office 2. Banks 3. Debitors 4. Goods 5. Materials 6. Proporties 7. Shares in other enterprises 8. Other assets:	280,735.89 347,604.48 1,699,771.01 1,101,652.65 449,721.32 2,711,155,62 10,488.75 37,149.47 540,936.59	" Collect funds Reserve Operation Insurance la. Amortization Funds 2. Banks 3. Creditors 4. Other Liabilities Carrying over funds Employee & Labor wages	RM 228,661.99 639,069.51 524,559.98 229,711.52 25,348.21 1,647,351.21 1,813,618.74 2,879,173.80 727,136.00 62,172.22 49,493.07 268.84 111,934.13
	-	Refund of installments	
dua.	RM 7,179,215.88		RM 7,179,215.88

Guarantee Bills of exchange 31 Dec 43 RM 3,040,000.00

RESULTS OF SLAUGHTERING (Data for all 24 slaughter houses)

		per one t	on live-weigh	t kg		per one animal kg						
	Pig	Cattle	Calf	Sheep	Horse	Pig	Cattle	Calf	heep	Horse		
Slaughtered (heads) Average live-weight kg Total live-weight Quintals Average purchase price Value of slaughtered animals RM	30,617 117 35,755 64.41 2,303,018	40,295 279 112,377 39.66 4,456,763	50,501 49 24,494 39.95 978,616	28,375 34: 9,741 41.15 400,835	597 347 2,071 19,48 40,333	117 75	279 111	49 19	34 14	34.		
Obtained through slaughterings Meat Hides (piece) Hides (kg) Heads Feet Tongue Liver Lungs Heart Stomach Udder Fats Milt Scraps Blood	738 0.8 5.5 2.2 11.0 7.1 2.6 3.3 10.6 0.4 5.0 8.0	402 3.6 60 29 2.9 5.8 7.9 3.2 15.0 3.7 6.4 0.6 0.2	536 20 60 56 0.3 11.1 16.6 4.1 5.4	411 29 71 41 14.4 9.5 13.3 3.1 11.3 2.1	456 2.9	86 0.09 0.6 0.25 1.28 0.83 0.30 0.39 1.24 0.05 0.58	112 1 17 8 0.81 1.62 2.19 0.89 4.18 1.0 1.79 0.16	26 1 2.9 2.72 0.54 0.80 0.20 0.30	14 1 244 1.4 0.50 0.33 0.46 0.11 0.39 0.07	0 3 6 1 9 7		

These figures represent the amount of utilized products from slaughtering. Poor liver and other organs discarded by the veterinarians are not included, likewise blood, udders, scraps, milts are accounted for only in quantities utilized. Besides, saved and not accounted for were glands, horns, hoofs, hair and gall. Unaccounted for also are casings which were one set per each animal, part of these being damaged. Calf stomach is partly casings, not used for food, but fodder. Cattle and calf feet are counted in sets; they are not indicated under weight.

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							Sera	ps per	one ton	live-#e	ight					
		Pig	8		Cattle		4.4	Calve	8	Si	eep		<u> </u>	Horses		
	kg	per	RM	kg	per	RM	kg	per	RM	kg	par	RM	kg	per	RM	
leads	-		_	29.0	-12	3.48	56.0	54		41.0 14.0	36 17	14.76 2.38	-	-	-	
eet ongue	2.2 11.0	1 1.34	2.20 14.74	3.0 3.0 5.8	40 1.08 1.20	1.20 3.24 6.96	20.2 0.3 11.1	36 1.38 1.56	-	9.5	1.20	- 11.40	0	-	-	
iver open open ungsjoren op op eart	7.1 2.6	36 66	2.56	7.9 3.2	25	1.97	16.6 4.1	30 66	4.98 2.71	13.3 3.1	30 66	2.05	ę. -	-	- '	
tomach ats	3.3 10.5	36 60	1.19 6.30	15.0 6.4	24 48	3.69 3.07	2.0	36	-	11.3 14.1	18 48	2.03 6.77	-	-	-	
ilt weepings	0.4 5.0	12 01	05	6.2	36 01	22	0.5 11.9	36 01	18 12	8.3	Cl	- . 08	50	01	50	
dder Dood asings	8.0 8.5	-,12 -,55			24 12 1	89 1.62 3.40	6.7 20.0	12 08	80	7.4 28	12 45	89 12.60		-	-	
otal			34-88			31.63			65.87			5 6 .95			50	
Total of hides from slaughtering in Quintals	195	40	7,800	5,648	30	*	1,196	60	**	648	50	***	597	2.50	1,493	

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FINANCIAL RESULTS OF SLAUGHTERING (Data from 20 slaughtering houses)

	Total	Pigs	Cattle	Calves	Sheep	Horses
Slaughtered (heads)	144,768	30,319	38,358	49,033	26,459	599
werage live-weight kg	123	117	280	48	35	343
ross weight quintals	177,779	35,437	107,271	23,821	9,194	2,056
rice of 1 quint, live-weight RM	44.49	64.42	39.66	40,02	41.23	19.53
Purchase value of slaughtered animals RM	7,909,718	2,283,008	4,254,340	953,225	378,982	40,163
to be deducted:						
a) value of scraps	673,869	125,199	339,298	156,909	52,360	103
b) hides	282,893	7,800	169,440	71,760	32,400	1,493
demains value of meat	6,952,956	2,150,009	3,745,602	724,556	294,222	38,567
Per one quintal mest	80,33	82.58	87.03	56.78	78.08	40.64
uintal of meat from slaughtering	86,551	26,037	43,037	12,760	3,768	949 462
I Ton meat live-weight kg	487	735	401	536	410	402
Purchase expenses of livestock				l		
er 1 quintal meat RM 8,91 RM	771,017	231,944	383,384	113,669	33,566	8,454
laughtering expenses	454,850	141,748	214,542	71,463	22,985	4,112
btained from slaughtering:						
teat cost-price: per 1 quint. RM	94.50	96.93	100.93	71.29	93.09	53.88
TOTAL RM	8,178,823	2,523,701	4,343,528	909,688	350,773	51,133

TOTAL ACHIEVEMENTS OF THE SLAUGHTERING INDUSTRY (Data of 20 slaughter houses)

		TOTAL			PORK			BEEF	
	Q uintal	per	RM	Quintal	per	RM	Quintal	per	RM .
Meat from slaughtering	86,551	94.50	8,178,823	26,037	06 00	2 502 503	10.000	***	
Meat bought	17,417	65.41	1,139,296		96.93	2,523,701	43,307	100.93	4,343,528
Total of meat	103,968	89.63		6, 681	69.80	465,336	8,743	64.97	568,004
Expenses of meat storage & wholesale	103,900		9,318,119	32,718	91.39	2,990,037	51,780	94.85	4,911,532
Total of cost-price		5.30	502,978			189,764			300 , 32 4
Losses		95.43	9,921,097		97.19	3,179,801		100.65	5,211,656
Meat sold		11.54	1,200,109		11.19	366,053		16.07	a32,306
	103,968	83.38	£,720,988	718 ,32	8ა	2,613,748	51,780	84.5 8	4,379,550
Profit on bought meat		11.83	206,060		10.40	69,482		13.81	120,741
Losses of slaughtering industry		16.25	1,406,169		16.73	435,535		22.14	953,047
Loss per one ton live-weight			79.10			122.90			85.84
Meat sold			8,720,988	1.7	14	2,813,748			4,379,550
lidos			262,893			7.800			159,440
Scraps			673,869			125,199			339,298
Potal production of slaughtering industry			9,677,750			2,946,747			4,888,288,
Deducted:			77 11712			-97.091.10			4,000,200,00
Value of slaughtered animals			7,909,718			2,283,008			4,254,340
Value of bought meat	4 - 1		1,139,296			466,336			568,004
lemains gross profit	7 T		628,736			197,403			
ross profit on purchased meat			307,078		16.20	108,232		19.61	65,944
" " slaughtered meat			321,658		10.20	89,171		17.01	171,450
" losses " " "			32190700	,		0791/1			905 506
er one ton live-weight			18.09			05.16			105,506
expenses on meat through slaughtering			1,727,827,			25.16			9.84
er one ton live-weight						524,706			847,541
kpenses on purchased meat			97.19	• .		148.07			79.01
Cotal expenses			101,018			38 ,750			50,709
over orbonses			1,828,845						

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TOTAL ACHIEVEMENTS OF THE SLAUGHTERING INDUSTRY (continued) (Data of 20 slaughter houses)									
	VEAL			LAMB			HORSE		
	Quintal	per	RM	Quints	l per	RM .	Quinta		RM
Meat from slaughtering	12,760	71.29	909,688	3:768	02.00	250 882	646	 - 60	
Meat bought	992	61:65	61,166	215	93.09 81.47	350,773 17,515	949 786	53.88	51,133
Total of meat	13,752	70.60	970,854	3,983	92.47	368,288,	1,735	33.43 44.62	26,275 77,408
Expenses of meat storage & wholesale	-39172	10.00	79.762	39703	75.41	23,101	±9137	44.02	10,027
Fotal of cost-price		76.40	1,050,616		98.27	7391,389		50.40	87,435
Losses		1.40	19,216		6.73	26.826		5.40	9,360
Meat sold	13,752	75	1,031,400		105:	418,215		45.00	78,075
Profit on meat bought		7.55	7,490		17.73	3.812		5.77	4,535
Losses of slaughtering industry		2.09	26.706		6.11	23.014		14.64	13,895
Loss per one ton live-weight			11:21			23.01		21801	67.58
leat sold			1,031,400,			418,215,			78,075
lides .			71.760			32,400			1,493
craps			156,909			52.360			103
Total production of slaughtering industry			1,260,069			502;975:			79,671
Deducted:									
Value of slaughtered ahimals			953,225			378,982			40,163
Value of bought meat			61,166			17.515			26,275
demains gross profit			245,678	*		106,478			13,233
ross profit on purchased meat		13.35	13,243		23:53	5,059		11.57	9,094
" " slaughtered meat			232,435			101,419			4,139
" losses " " "			= -						
er one ton live-weight			97.58			110.31			20.13
xpenses on meat through slaughtering			259,141			78,4051			18,034
er one ton live-weight			108.79			85:28			87.71
expenses on purchased meat			5 ,7 53 			1,247			4,559
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